



2023 Interim Results Conference

Zhou Hei Ya International Holdings Company Limited

August 2023



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Results Overview

Strategy Review

Outlook





Key Financial Highlights

Financial Summary

| | 1H2022 (RMB Thousand) | 1H2023 (RMB Thousand) | 1H2022—1H2023 YoY Growth |
|---|--------------------------|--------------------------|-----------------------------|
| Revenue | 1,181,078 | 1,414,764 | +19.8% |
| Gross profit | 671,529 | 742,813 | +10.6% |
| Profit before tax | 44,597 | 147,396 | +230.5% |
| Net profit | 18,377 | 101,742 | +453.6% |
| Total No. of retail stores | 3,160 (1) | 3,706 (2) | +546 |
| Including: No. of self-operated retail stores | 1,342 (1) | 1,542 (2) | +200 |
| No. of franchised retail stores | 1,818 (1) | 2,164 (2) | +346 |

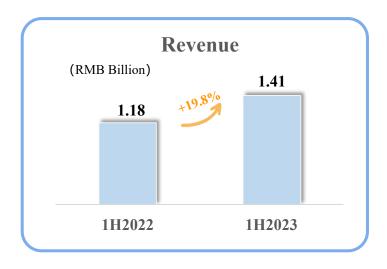


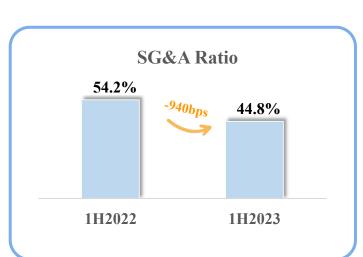
⁽¹⁾ As of June 30, 2022; and

(2) As of June 30, 2023.



Significant Improvement in Profitability





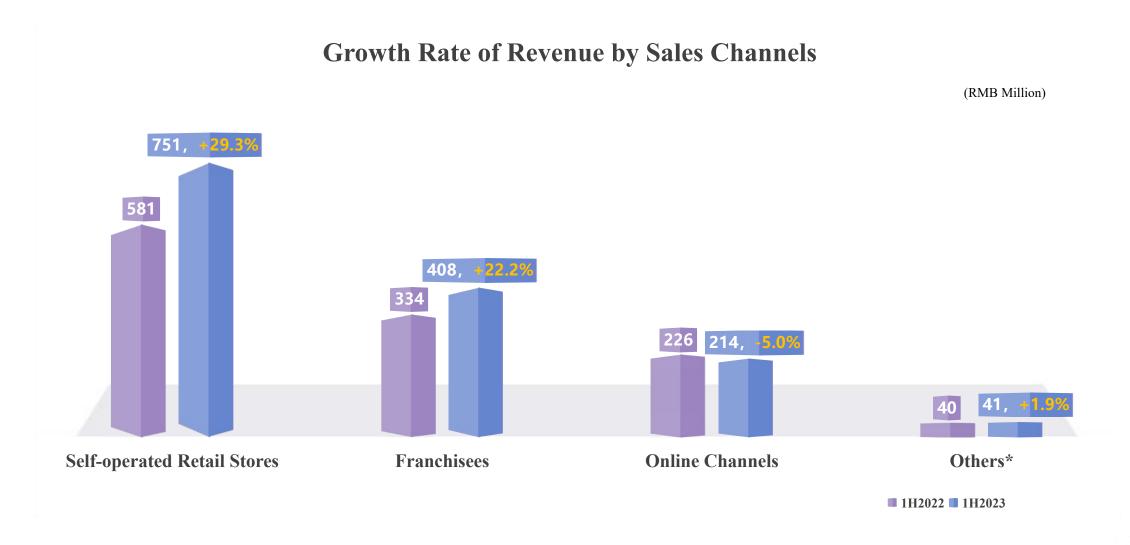








More Balanced Business Structure, Keeping Solid Growth Momentum







Results Overview

Strategy Review

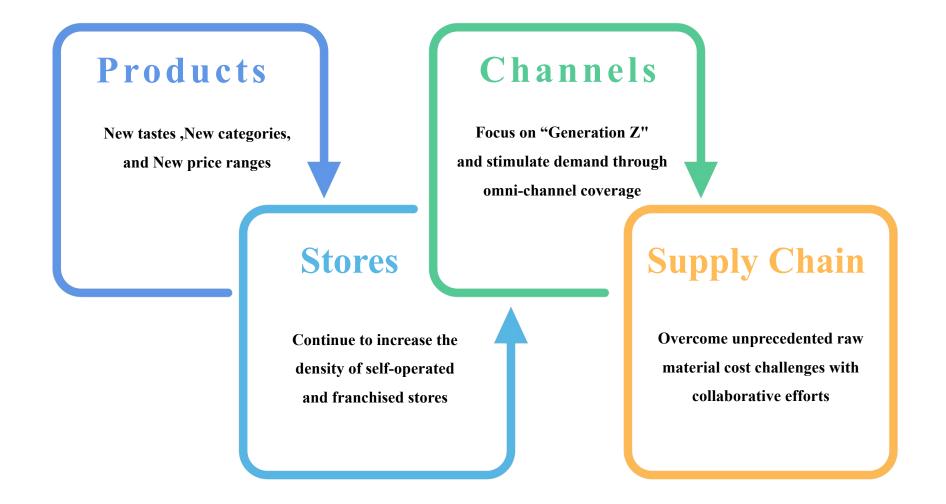
Outlook







Reinforce Brand Penetration in New Environment and Overcome Unprecedented Cost Challenges





New Tastes, New Categories, New Price Ranges, Deeper Brand Penetration

New Tastes - Focus on Slightly Spicy Lovers



New Categories - More Crayfish- ball Flavors



Terminal Sales(Including Tax) of Pop-ups Crayfish-ball Exceeded RMB 120 Million in 1H2023 New Price Ranges - More SKUs at RMB 9.9



Total Sales Volume of Chicken Legs
Series Exceeded 960 Thousand
within 2 Months

Reached Nearly RMB 300 Million in 1H2023

Terminal Sales(Including Tax)

◆ Terminal Sales(Including Tax) of New Products Accounted for More Than 20% in 1H2023





Make Targeted Layouts for Different Retail Scenarios



Transportation Hubs

Enhanced and solidified the channel advantages

In 1H2023, the number of stores reached 224



Shopping Zones, Commercial Complexes and Supermarkets

Steady store expansion according to environment changes

In 1H2023, the total numb

In 1H2023, the total number of stores reached 2232



Communities

Focus on the layout of young people gathering communities

In 1H2023, the total number of stores reached 860



Store in Nanjing



Store in Wuhan



Store in Shanghai



Steady Store Expansion for Sustainable Development





^{1.} Include stores located in airport and train station.

^{2.} Include stores located in metro stations, school campuses, sightseeing points, bus terminals and service areas.



Increase the Penetration into All Channels



Ordering and Delivery Business

Take measures such as customizing product packages by scene, stratifying operations at different times



Terminal Sales(Including Tax) Amounted to RMB 390 Million
Almost 1500 Stores Extend Opening Hours
Terminal Sales(Including Tax) of Late-Night*

Snacks Amounted to Nearly RMB 57 Million

Community Fresh Grocery Platforms

Add New SKUs and meet the need of cost-effective consumption.

Gross Sales(Including Tax)

Amounted to

Approximately 75 Million





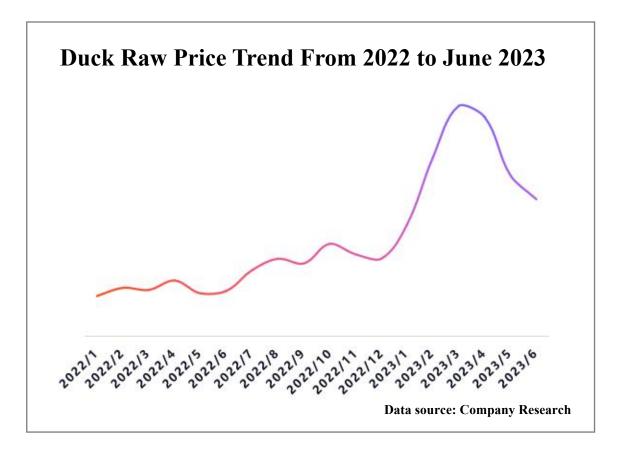


↑ 热卖指数96
周黑鸭 卤鸭脖趣享装 120g
肉多紧实诱人卤香

¥16.9/盒



Overcome Unprecedented Cost Challenges, Effectively Achieve GPM of 52.5%





Prospective Study and Make Layouts in Advance

Flexible Purchasing and Stocking up at Low Prices

Precise Terminal
Discount Control

Duck neck prices began to soar from the first quarter in 1H2023, while the prices in the second quarter has fallen, which yet remained at the high level





Results Overview

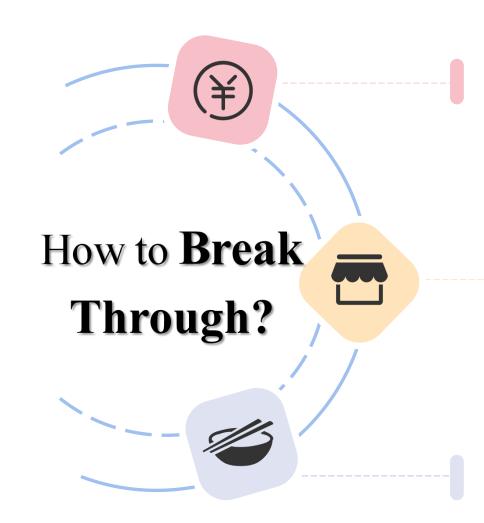
Strategy Review

Qutlook





Future Outlook



Low-Price Range Products

Enhance the Channel Advantages in Transportation Hub
Improve the Store Operations Quality

Sub-Brand which Suits Community Better





